



ICL Global Anti-Harassment and Anti-Discrimination Policy

At ICL, we do the right thing, in the right way, every day, by embracing the UN Sustainable Development Goals (SDG's) as our guiding principles and implementing them in everything we do.

ICL has zero tolerance for harassment or discrimination of any form in the workplace. ICL is committed to providing all individuals with a work environment that is safe, productive, respectful, and free from harassment or discrimination. In keeping with this commitment, harassment and discrimination will not be tolerated.

ICL employees will receive education, training and communications related to these topics, per an annual training plan developed by the Global Compliance Department.

This policy explains ICL's expectations regarding the prevention of harassment and discrimination and sets forth the options for filing harassment and discrimination complaints. This policy applies to all ICL employees and contractors at ICL companies around the globe and to every instance of harassment or discrimination among anyone employed or contracted by ICL.

The purpose of this policy is to guarantee ICL employees a safe and respectful working environment by:

- ✓ Defining what constitutes harassment and discrimination.
- ✓ Providing proper measures to prevent harassment and discrimination.
- ✓ Making sure employees know how to respond to incidents of harassment or discrimination should they occur.
- ✓ To set the tone at the top and the middle and define expectations from management.

Important Definitions

- **Harassment** is unwanted, unwelcomed, and uninvited behavior that creates an intimidating, hostile or offensive working environment.
- **Sexual harassment** is unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when such conduct is made either explicitly or implicitly. Examples of sexual harassment include:
 - Non-verbal: leering, sexual gestures
 - Verbal: whistling and cat calls; making derogatory or sexual comments, epithets, or jokes, repeated and unwelcome comments about someone's physical appearance
 - Physical: unwelcome physical contact; threatening conduct, including assault, or blocking someone's movement
 - Visual: displaying sexually suggestive objects or pictures, cartoons, calendars, magazines, or posters; inappropriate emails or posts on social media that are public to other members of the company
- **Discrimination** is harassment on the basis of the race, colour, religion, gender, sexual orientation (i.e. LGBTQ), national origin, age, disability, veteran status, or any other legally protected characteristic of an individual.



Key Principles

➤ **Reporting Concerns**

Anyone who believes that they have been harassed or discriminated against or who has witnessed what they believe to be harassment or discrimination are strongly encouraged to report such to their immediate supervisor. If for any reason you believe that the harassment cannot be reported to the immediate supervisor, you should report the activity to the next level of management. As an alternative to reporting to an immediate supervisor or higher level of management, you may report concerns to anyone listed below:

- ✓ Global Anti-Harassment Compliance Manager
- ✓ Human Resources Representative
- ✓ General Counsel in your region
- ✓ Your Regional Compliance Officer
- ✓ Your Regional Anti-Harassment Compliance Manager/Anti-Harassment Coordinator
- ✓ ICL Global Internal Audit
- ✓ The ICL Speak Up Line

Complaints brought to the attention of the Company, whether as a formal complaint by the complainant or as an informal complaint by any person who has knowledge of the situation, will be investigated promptly and impartially. To the extent appropriate, such investigations will be kept confidential. If ICL determines that the complaint is valid, the person engaging in harassment in violation of this policy will be subject to disciplinary actions up to and including termination. ICL will take such other remedial actions as it deems appropriate. However, intentionally making false claims will be treated as a violation of this Policy or of ICL's Code of Conduct.

➤ **Managerial Responsibility**

It is the obligation of every ICL manager to act and perform his/her role by setting a personal example and conducting him/herself in a principled and appropriate manner. A manager must treat all employees with respect and sensitivity, while respecting their privacy as much as possible. It is their responsibility to help create an appropriate work atmosphere that is not threatening or degrading.

Managers are required to take an active and leading role in the prevention of sexual harassment and retaliation. Managers and supervisors have a responsibility to report all instances of harassment and discrimination within the company as soon as they become aware of it. They must report these instances to management, to the Global Compliance Officer, or to any of the above-mentioned channels.

➤ **Professional conduct and romantic relationship with subordinates:**

ICL's view is that romantic relationships between managers and their direct or indirect subordinates, due to their nature, inherently cause a conflict of interest for managers, which inevitably impact their ability to properly carry out their role and could harm ICL and employees at large.

Such relationships are therefore unacceptable, as they are against ICL's culture and policies, including the ICL Code of Conduct and COI procedure, even when local laws do not specifically address or prohibit such relationships.

ICL expects its managers to act as role models, adhere to the highest standards and to strictly follow



its policies. This rule regarding romantic relationships applies to all employees worldwide.

➤ **Policy of Non-Retaliation**

ICL will not retaliate against any employee or subcontractor who reports a concern in good faith, regardless of the outcome of the investigation.

Speak Up

- ✓ ICL promotes a culture of Speak Up that appreciates the importance of allowing employees to raise their voices and speak up without any fear of retaliation. Therefore, we encourage anyone who knows or suspects any violation of this Policy and related procedures and/or ICL's Code of Conduct, or any other potential misconduct to speak up and report it.